Sam Houston State University Office of Institutional Effectiveness ADMINISTRATIVE PROGRAM REVIEW

Date of

Review

S

Administrative Unit

lission Statement	Developing	Emerging	Proficient	Distinguished
	Department does not have a mission statement	Department mission statement describes the overall intent of the department	Department mission statement clearly outlines what is to be accomplished by the department	Department mission statement includes clear purpose, primary functions, department activities, and identifies stakeholders
	Department mission statement is vague	Department mission statement does not demonstrate alignment with the University mission or vision/values	Department mission statement clearly states aspects of the department's function	Department mission statement clear differentiates from missions of other University units or divisions
		Department mission statement does not clearly identify stakeholders	Department mission statement aligns to some extent with University mission, goals and vision/values	Department mission statement clea aligns with the University mission, goals and vision/values
		Department mission statement is too general to distinguish the		
Comments/Recommendations:		department or too specific to align with the University vision/values		
	Developing		Proficient	Distinguished
comments/Recommendations:	Developing Department facilities are not suited to the department mission	with the University vision/values	Proficient Department facilities are appropriate and suited to the department mission	Distinguished Department facilities are appropriat and well-suited to its mission with adequate space for growth
	Department facilities are not suited to the department	with the University vision/values Emerging Department facilities are somewhat appropriate and suited to the	Department facilities are appropriate and suited to the department	Department facilities are appropriat and well-suited to its mission with

Strategic Plan for Staffing	Developing	Emerging	Proficient	Distinguished
	Department lacks sufficient staffing positions, and current employees routinely work overtime or face ongoing backlog Department staffing positions remain unfilled for long periods of time Department does not have a strategic plan for staffing	Department staffing is adequate for non-peak times and aligns with department mission Staff salaries are adequate and align with position responsibility Strategic plan for staffing is outdated and/or insufficient Department job descriptions are not routinely reviewed and updated	Department staffing is adequate to address department needs at all times and aligns with department mission Staff salaries are competitive with similar positions in terms of responsibility Strategic plan for staffing is current and addresses future staffing and budget needs for the next 1 to 2 years	Department staffing meets department needs for the foreseeable future and aligns with the department mission Staff salaries are highly competitive with similar positions in terms of responsibility Strategic plan for staffing is current and addresses future staffing and budget needs for the next 3 years or beyond
Comments/Recomendations:				
Stakeholder Feedback	Developing	Emerging	Proficient	Distinguished
	There is no system in place to collect and document feedback from stakeholders	Feedback from the stakeholders is collected and documented occasionally	Feedback from stakeholders is collected and documented on a regular and timely basis	A system is in place to collect and document feedback from stakeholders in a timely manner
	Department implements programs and/or initiatives without stakeholder feedback	Department occasionally uses stakeholder feedback to implement programs and/or initiatives	Department regularly uses stakeholder feedback to implement programs and/or initiatives	Feedback is measurable, reliable and longitudinal data is maintained
			Survey tools provide clear and understandable feedback	Department evaluates and responds to stakeholder feedback in a timely manner
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Policies	Developing	Emerging	Proficient	Distinguished
	There are no formal written department policies or procedures in place	Department policies and procedures are outdated	The majority of department policies and procedures are current, yet some remain outdated	All department policies and procedures are current
		Department policies and procedures are not reviewed after initial implementation	Department policies and procedures are occasionally reviewed after initial implementation	Department policies and procedures are routinely reviewed after initial implementation
		Department policies and procedures are not accessible to internal and/or external stakeholders	Department policies and procedures are available to internal and/or external stakeholders on a limited basis	Department policies and procedures are easily accessible to internal and/or external stakeholders
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Communication/Outreach	Developing	Emerging	Proficient	Distinguished
	Department has no Internet- based communication plan	Department has Internet-based communication plan that utilizes a single communication channel (i.e. E- mail only, Facebook only, Twitter only, etc.)	Department has Internet-based communication plan that utilizes two communication channels (i.e. E-mail and Facebook, or Instagram and website, or Twitter and LinkedIn etc.)	Department has Internet-based communication plan that utilizes more than two channels to communicate with stakeholders
		Department has unplanned and infrequent updates via Internet- based communication channel	Department updates via Internet- based communication channels are unplanned, yet frequent	Department updates via Internet- based communication channels are planned and frequent
		Content of the Internet-based communication is broad and/or unfocused on current issues or needs and/or does not serve many stakeholders	Content of the Internet-based communication relates to the department mission and includes content that serves numerous, specific stakeholders	Content of the Internet-based communication are timely and focused on current issues or needs, and benefit the majority of stakeholders, overall
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As a Peer Review Committee member, I participated in (check one or more)

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